Curriculum Vitae

Manuela Maria Ribeiro da Silva Patrício

Manuela Patrício is a Professor of Public Law at the Faculty of Business Sciences of Porto (Faculdade de Ciências Empresariais do Porto – FCEP), part of the Universidade Técnica do Porto (UTP), Portugal, where she also serves as Vice-Dean. She holds a PhD in Public Law from the University of Vigo (2009), with a doctoral thesis entitled "The Individual Employment Contract and the Legal Employment Relationship in Public Administration". Her doctoral degree was formally recognized in Portugal by the University of Porto on 31 August 2009. She also holds a Master's degree in Law, specializing in Legal and Political Sciences, from the Faculty of Law of the University of Coimbra (1997), with a dissertation entitled "Lei-Medida – Alguns pontos de reflexão". Her academic and research interests focus primarily on Public Law, particularly Administrative Law, with a special emphasis on the principles governing public administration, good administration, administrative organization, and public governance, as well as the legal challenges arising from digital transformation. Her current research addresses the autonomy and institutional organization of higher education institutions, particularly the legal personality of their constituent units, as well as the contemporary development of administrative law and the implications of artificial intelligence for public decision-making. She is the author and co-author of academic publications and papers presented at national and international scientific conferences. Alongside her teaching and research activities, she has extensive experience in academic governance and institutional management, having served as Vice-President of ISCAP since May 2018 and continuing in this role following its transformation into FCEP within the Universidade Técnica do Porto. She is also Director of the Master's program in Management of Organizations, specializing in Public Management.

Identification

Personal identification

Full name
Manuela Maria Ribeiro da Silva Patrício

Citation names

Patrício, Manuela
Ribeiro da Silva Patrício, Manuela

Author identifiers

Ciência ID
D618-BC05-5C20

ORCID iD
0000-0001-5822-9922

Researcher Id
https://doi.org/10.54499/UID/04188/2025

Languages

Language	Speaking	Reading	Writing	Listening	Peer-review
Portuguese (Mother tongue)					
Spanish; Castilian	Upper intermediate (B2)	Upper intermediate (B2)	Upper intermediate (B2)	Upper intermediate (B2)	Upper intermediate (B2)
English	Upper intermediate (B2)	Upper intermediate (B2)	Upper intermediate (B2)	Upper intermediate (B2)	Upper intermediate (B2)

Education

	Degree	Classification
2004 - 2009/05/11 Concluded	Doutoramento (Doctorate) Major in Public Law Universidade de Vigo, Spain *"The Individual Labour Contract and the Legal Employment Relationship in the Public Administration"* *(THESIS/DISSERTATION)*	Very good
2006 Concluded	Researcher Sufficiency (Doctoral Degree (completion of coursework)) Universidade de Vigo, Spain	
2005 Concluded	Public Law (Doctoral Degree (completion of coursework)) Major in Territorial decentralisation and integrati Universidade de Vigo, Spain	Excellent
1997/10/30 Concluded	Legal and political sciences (Master's Degree) Major in Public Law Universidade de Coimbra Faculdade de Direito, Portugal *"Law-measure, a few points for reflection"* *(THESIS/DISSERTATION)*	Good
1994 Concluded	End of legal internship (Others) Major in Direito Ordem dos Advogados, Portugal	
1993/07/16 Concluded	Law (Licenciate Degree) Major in Legal and civil sciences Universidade Portucalense Infante Dom Henrique, Portugal	16

Affiliation

Teaching in Higher Education

	Category Host institution/organization	Employer
2000/04/01 - Current	Associate Professor (University Teacher) Universidade Técnica do Porto, Portugal	Universidade Técnica do Porto, Portugal
2000/04/01 - 2024/02/02	Associate Professor (University Teacher) Universidade Técnica do Porto, Portugal	Universidade Técnica do Porto, Portugal
2009/01/01 - 2010/05/13	Invited Adjunct Teacher (Polytechnic Teacher) Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2003/04/03 - 2009/12/31	Assistant (Polytechnic Teacher) Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2007 - 2009	Assistant (Polytechnic Teacher)	Instituto Politecnico do Porto Escola Superior de Tecnologia e Gestão, Portugal
2000/04/03 - 2003/04/02	Assistant (Polytechnic Teacher)	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
1999 - 2002	Assistant Professor (University Teacher) Universidade Portucalense Infante Dom Henrique, Portugal	Universidade Portucalense Infante Dom Henrique, Portugal
1993 - 1999	Assistant (University Teacher) Universidade Portucalense Infante Dom Henrique, Portugal	Universidade Portucalense Infante Dom Henrique, Portugal

Positions / Appointments

	Category Host institution/organization	Employer
2004 - Current	Legal Advisor Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2000/04/01 - Current	Organic Unit Sub-director Universidade Técnica do Porto, Portugal	Universidade Técnica do Porto, Portugal

Others

	Category Host institution/organization	Employer
2010 - Current	Trainer and external service provider in the scientific area of Law at the Porto Executive Academy (PEA) of the Instituto Superior de Contabilidade e Administração do Porto. Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2019 - 2024	Responsible for Administrative Law - Masters Course in Organisational Management - Public Management Branch	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2019 - 2021	Responsible for Health and Labour Law - Master's Degree Course in Organisational Management - Public Management Branch and Business Management Branch	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2015 - 2018	Responsible for the Introduction to Law curricular unit of the International Trade Degree;	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2016 - 2017	Responsible for the curricular unit Fundamental Notions of Law in the Degree in Human Resources.	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal

2016 - 2017	Responsible for the Tax Law Curricular Unit of the Marketing Degree.	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2016 - 2017	Responsible for the Hotel Legislation curricular unit of the Higher Professional Technical, Catering and Hotel Organisation courses.	Instituto Politécnico do Porto Escola Superior de Hotelaria e Turismo, Portugal
2016 - 2017	Responsible for the Tourism and Consumer Law curricular unit of the Degree in Tourism Activity Management	Instituto Politécnico do Cávado e do Ave Escola Superior de Gestão, Portugal
2015 - 2017	Responsible for the Law and Documentation Curricular Unit of the Degree in Creativity and Business Innovation.	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2011 - 2016	Responsible for the Tourism Law and Legislation curricular unit of the Tourism Activities Management course.	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2010 - 2014	Responsible for the International Business Law curricular unit of the Master's Degree in Entrepreneurship and Internationalisation.	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2005/09 - 2007	Responsible for The Public Administration Law I e II - Bachelor's Degree in Accounting and Administration - Public Administration Branch.	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2002 - 2003	Trainer at the deconcentrated centre of CEFA (Centro de Estudos e Formação Autárquica) Fundação CEFA, Portugal	Fundação CEFA, Portugal
1994 - 1997/04	Lawyer (professional licence nº 5786) Ordem dos Advogados, Portugal	Ordem dos Advogados, Portugal

Projects

Contract

	Designation	Funders
2020/01/01 - 2024/12/31	Centro de Línguas, Literaturas e Culturas (Base) UIDB/04188/2020 10.54499/UIDB/04188/2020 DOI: 10.54499/UIDB/04188/2020 Universidade de Aveiro, Portugal Universidade de Aveiro Centro de Línguas Literaturas e Culturas, Portugal	Fundação para a Ciência e a Tecnologia, Portugal Concluded
2020/01/01 - 2024/12/31	Centro de Línguas, Literaturas e Culturas (Programático) UIDP/04188/2020 10.54499/UIDP/04188/2020 DOI: 10.54499/UIDP/04188/2020 Co-Principal Investigator (Co-PI) Universidade de Aveiro, Portugal Universidade de Aveiro Centro de Línguas Literaturas e Culturas, Portugal	Fundação para a Ciência e a Tecnologia, Portugal Concluded
2022/12/31 - 2024/12/30	VRP4Youth - Innovative Integration between Virtual Reality and Rapid Prototyping for Youth 2022-1-TR01-KA220-0U-000089257 Researcher Instituto Politécnico do Porto Centro de Estudos Organizacionais e Sociais, Portugal	European Commission, Belgium Ongoing
2020/10/01 - 2023/12/29	Cybers SeC IP - Strengthening scientific competences and innovation potential in cybersecurity NORTE-01-0145-FEDER-000044	Governo da República Portuguesa, Portugal Ongoing

Other

	Designation	Funders
2023 - 2026	Red Iberoamericana de blockchain y Ciberseguridad (RIBIC) P522RT0133 Integration into Research Grant Fellow Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal	Ciencia y Tecnología para el Desarrollo, Spain Under evaluation

2007 - 2010	Intergenerational ICT Skills - Researcher	Concluded
2007 - 2010	Financial Literacy - Researcher	Concluded
2007 - 2010	Financial Literacy competences for adults learners -	Concluded

Outputs

Publications

Book	1	Patrício, Manuela. *Direito do Turismo e Alojamento Turístico*. Coimbra, Portugal: Almedina. 2019. Published
	2	Patrício, Manuela. *Direito do Turismo e Alojamento Turístico*. Coimbra, Portugal: Almedina. 2016.
	3	Patrício, Manuela. *El Govierno municipal português*. Madrid, Spain: Universidade Rey Juan Carlos. Instituto de Derecho Público. 2010. Published
	4	Patrício, Manuela. *Legislação do Contencioso Administrativo e Código do Procedimento Administrativo*. Porto, Portugal. 1999. Published
Book chapter	1	C. B. Bennemann; E. M. Silva; H. H. Snowareski; Manuela Patrício; R. G. S. Gregorio. "CONTRATAÇÕES DIRETAS POR DISPENSA DE LICITAÇÃO EM RAZÃO DE VALOR: ANÁLISE DA NOVA LEI DE LICITAÇÕES E CONTRATOS ADMINISTRATIVOS". 2025. 10.37885/250218802
	2	Rosenilde Garcia dos Santos Gregorio; Ana Maria Bandeira; João Vicente Neto; Manuela Maria Ribeiro da Silva Patrício. "Digital Government Strategies in Brazil". In *The Case of Public Procurement and Contracting*. 2025. 10.4018/979-8-3693-9251-5.ch005
	3	Patrício, Manuela. "O Enquadramento do Contrato de Trabalho na Relação Jurídica de Emprego na Administração Pública". In *Selected Studies from the Portucalense Legal Institute, Contract Law Topics*. Porto, Portugal: Rei dos Livros, 2016.

Published

	4	Patrício, Manuela. "Admissibilidade Jurídico-Constitucional da Lei-Medida". In *in Estudos em Homenagem a Joaquim M. da Silva Cunha, Universidade Portucalense Foundation,*, 441. Porto, Portugal: Fundação Universidade Portucalense, 1999. Published
Conference paper	1	Patrício, Manuela. "O Contributo Legislativo para a Sustentabilidade do Alojamento Turístico em Portugal". Paper presented in *1st International Forum on Circular Economy at the Faculty of Economics and Business Sciences of the Autonomous University of Madridtranslator*, *Madrid*, 2019. 10.29327/15262.5-20
	2	Patrício, Manuela. "Regulação Jurídica do Alojamento Turístico". *Vila Nova de Gaia*, 2016.
	3	Patrício, Manuela. "O Novo Regime Jurídico do Alojamento Local em Portugal – Competitividade e Recuperação Económica". Paper presented in *XVI AECA Meeting (Spanish Accounting and Administration Association), Economic recovery: confidence and investment in Europe*, *Leiria*, 2014.
	4	Patrício, Manuela. "Regime dos Empreendimentos Turísticos – Realidade Portuguesa". Paper presented in *XVI AECA Meeting (Spanish Accounting and Administration Association), Economic recovery: confidence and investment in Europe*, *Leiria*, 2013.
	5	Patrício, Manuela. "Turismo Social no Ordenamento Jurídico Português". Paper presented in *XVII AECA Congress (Spanish Accounting and Administration Association), Ethics and entrepreneurship: values for a new development*, 2013.
	6	Patrício, Manuela. "Regulação Jurídica do Setor Turístico em Portugal". Paper presented in *XV AECA Meeting (Spanish Accounting and Administration Association)*, *Esposende*, 2012.
	7	Patrício, Manuela. "Insolvência de Pessoas Singulares". Paper presented in *Multiplier Round Table Conference Financial literacy skills for adult learners*, *Porto*, 2012.
	8	Patrício, Manuela. "A Política Pública do Turismo e o Turismo Social". Paper presented in *VII Rulescoop International Congress (Network of Euro-Latin American Universities)*, 2012.
	9	Patrício, Manuela. "La Relación Jurídica de Empleo Público en la Administración Pública Portuguesa – Pública o Privada?". Paper presented in *IX Labour Economics Conference*, *Santiago de Compostela*, 2011.
	10	Patrício, Manuela; Patrício, Manuela. "O Contrato de Trabalho na Administração Pública - a realidade Jurídica portuguesa, espanhola e italiana". Paper presented in *Participation in the II International Congress of Intercultural Studies, ISCAP, 25 to 27 May 2011,*, 2011.

	11	Patrício, Manuela. "O Emprego Público na União Europeia". Paper presented in *IV Conference Cycle of the Centre for Intercultural Studies (CEI)*, *Porto*, 2011.
	12	Patrício, Manuela. "Responsabilidade Social e Literacia Financeira". Paper presented in *International Forum on Companies, Entrepreneurs and Social Responsibility: The Paths in Portugal*, *Coimbra*, 2010.
	13	Patrício, Manuela. "El Gobierno Municipal Português". Paper presented in *International Seminar «La Parlamentarización del Gobierno Municipal»*, *Madrid*, 2010. Published
	14	Patrício, Manuela. "O Governo Municipal Português", inserida no Painel "Presidencialismo y Parlamentarismo en el Sistema de Gobierno Municipal: Algunas Experiencias Comparadas". Paper presented in *La Parlamentarización del Gobierno Municipal*, 2009. Published
Journal article	1	Patrício, Manuela. "Régimen Jurídico de las Empresas de Alojamiento Turístico en España y Portugal". *Document, Tourism Series of the Spanish Association of Accounting and Business Administration (AECA)* 2 (2014): Published
	2	Patrício, Manuela. "Regime Jurídico dos Empreedimentos Turísticos – A Realidade Portuguesa". *Revista AECA, Special journal of the XVI Encuentro AECA* 107 (2014): 47. Published
	3	Patrício, Manuela. "As Instituições da União Europeia". *Journal of Business and Legal Sciences* 6 (2005): 29. http://hdl.handle.net/10400.22/2315. Published • Open access • https://doi.org/10.26537/rebules.v0i6.826
	4	Patrício, Manuela. "Novas Regras sobre o Regime de Carreiras na Função Pública". *Legal Journal of the Infante D. Henrique University of Portucalense* 2 (1999): 205. Published
Magazine article	1	Patrício, Manuela. "As Cooperativas de Ensino que Desenvolvem Funções com carácter de Interesse Público: Funções Públicas ou Privadas?, Annotation to the Judgement of the Porto Court of Appeal no. RP20121105628/11.3TTBCI.P1, of 05 November 2012", Revista de Cooperativismo e Economia Social, n.º 35, 2012-2013, págs. 367 e segs, 2013, http://hdl.handle.net/10400.22/4318.
Newspaper article	1	Patrício, Manuela. "Deverá existir uma "Função Pública" Autárquica?", O Autarca, 2007

Other

Other output

1 “Setor Turístico: competitividade y recuperación económica”. Participation in the Round Table entitled "Tourism Sector: competitiveness and economic recovery" at the XVI Encuentro AECA, "Economic Recovery: Confidence and Investment in Europe", Leiria-Portugal, 25 and 26 September 2014. 2014. Patrício, Manuela.

2 O Contrato Individual de Trabalho e a Relação Jurídica de Emprego na Administração Pública. "The Individual Employment Contract and the Legal Employment Relationship in the Public Administration", Doctoral Dissertation in Public Law (Area of Administrative Law), Vigo, November 2008.. 2008. Patrício, Manuela.

3 Algumas Considerações sobre a Constituição da Relação Jurídica de Emprego na Administração Pública. "Algumas Considerações sobre a Constituição da Relação Jurídica de Emprego na Administração Pública": Thesis prepared as part of the Second Course of the Doctoral Programme in Market and Law, Vigo, September 2006.. 2006. Patrício, Manuela.

4 Responsabilidade Civil Extracontratual da Administração Pública Portuguesa no Exercício da sua Actividade de Gestão Pública. "Extra-contractual Civil Liability of the Portuguese Public Administration in the Exercise of its Public Management Activity": Report of the course "Asset Liability of Public Administrations: Spanish and Community Law" (Professor Dr Juan Antonio Hernández Corchete), of the Doctorate Course in Public Law, Vigo, 2005.. 2005. Patrício, Manuela.

5 A Descentralização Territorial Portuguesa. "A Descentralização Territorial Portuguesa": Report of the subject "Territorial Decentralisation and European Integration" (Professor María Antónia Árias Martínez), of the Doctorate Course in Public Law, Vigo, 2005.. 2005. Patrício, Manuela.

6 O Contrato Administrativo de Concessão de Obras Públicas no Direito Português. "The Administrative Contract for the Concession of Public Works in Portuguese Law": Report of the course "Legal Regime of Administrative Concessions of the Public Domain for the Activity of Marine Cultivation within the Framework of the European Union" (Professor Patrícia Fernández Valcárcel), of the Doctorate Course in Public Law, Vigo, 2005.. 2005. Patrício, Manuela.

7 Apontamentos de Direito da Administração Pública I e II. Preparation of polycopy notes on Public Administration Law I and II.. 2002. Patrício, Manuela.

8 Introdução ao Direito e Direito Civil (material pedagógico). Collaboration with the other teachers of the Introduction to Law and Civil Law subjects in the additions and updates of the General Notions of Law Lessons for the exclusive use of the students of the Instituto Superior de Contabilidade e Administração do Porto.. 2001. Patrício, Manuela.

9 A Lei-Medida, alguns pontos de reflexão. "A Lei-Medida, alguns pontos de reflexão": Master's Dissertation in Legal and Political Sciences, Faculty of Law, University of Coimbra, 1995/1997.. 1997. Patrício, Manuela.

10 Controlo Jurisdicional Preventivo dos Danos Ambientais. "Preventive Jurisdictional Control of Environmental Damage": Report on the subject of Administrative Law (Professor Dr Gomes Canotilho) of the Master's Degree Course in Legal and Political Sciences, Coimbra, 1995.. 1995. Patrício, Manuela.

11 Objecto de Controlo da Constitucionalidade (ou ilegalidade nos casos previstos na Constituição). "Object of Control of Constitutionality (or illegality in the cases provided for in the Constitution)": Report of the subject of Constitutional Law (Professor Dr Fernando Alves Correia) of the Master's Degree Course in Legal and Political Sciences, Coimbra, 1995.. 1995. Patrício, Manuela.

12 A Evolução Histórica dos Municípios Portugueses. "A Evolução Histórica dos Municípios Portugueses": Report of the History of Law subject (Professor Dr Almeida Costa) of the Master's Degree Course in Legal and Political Sciences, Coimbra, 1995.. 1995. Patrício, Manuela.

Activities

Supervision

	Thesis Title Role	Degree Subject (Type) Institution / Organization
2007 - Current	Supervisor of the end-of-course curricular project entitled "O Procedimento Administrativo da Gestão das Despesas Públicas", carried out within the scope of the degree in Accounting and Administration - Public Administration Branch. Supervisor	Contabilidade e Administração (Degree) Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2004 - Current	Supervisor of the end-of-course curricular project entitled "A Administração Pública Local, serviço ao cidadão", carried out within the scope of the degree in Accounting and Administration - Public Administration Branch. Supervisor	(Degree) Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2019 - 2020	Recursos humanos Supervisor	Gestão das Organizações (Master) Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2019 - 2020	Gestão e desenvolvimento de pessoas Supervisor	Gestão das Organizações (Master) Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal

2018 - 2019	A efetivação dos Direitos Humanos com foco no ambiente de trabalho e saúde do servidos do Instituto Federal da Rondônia Supervisor	Assessoria de Administração (Master) Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2017 - 2018/12/04	Licitações Públicas Brasileiras: os benefícios na aplicação do sistema de registro de preços nas compras públicas Supervisor	Assessoria de Administração (Master) Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2017 - 2018/10/31	Sustentabilidade na administração pública brasileira Supervisor	Assessoria de Administração (Master) Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2014 - 2014	A importância do contrato de compra e venda internacional de mercadorias nas importações de bens alimentares pelo empresariado de Cabinda em Angola Supervisor	Empreendedorismo e Internacionalização (Master) Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2013 - 2014	Comércio Eletrónico em Angola: Impacto e Desafio Face à Internacionalização de Empresa de Transporte Aéreo - Caso TAAG Co-supervisor	Empreendedorismo e Internacionalização (Master) Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2007 - 2008	A Organização da Administração Pública Portuguesa Supervisor	Contabilidade e Administração (Degree) Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2007 - 2008	O Procedimento Administrativo da Gestão das Despesas Públicas Supervisor	Contabilidade e Administração (Degree) Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2006 - 2007	O Poder Regulamentar na Administração Pública Supervisor	Contabilidade e Administração (Degree) Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2006 - 2007	A Organização Administrativa Pública Portuguesa» Supervisor	Contabilidade e Administração (Degree) Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal

2006 - 2007	Contrato individual de Trabalho nas Autarquias Locais Supervisor	Contabilidade e Administração (Degree) Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2006 - 2007	O Procedimento Administrativo na Realização das Despesas Públicas Supervisor	Contabilidade e Administração (Degree) Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2005 - 2006	O Contrato Individual de Trabalho na Administração Pública Supervisor	Contabilidade e Administração (Degree) Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2005 - 2006	A Organização da Administração Pública», of the student, for the degree of Licentiate in Accounting and Administration, Public Administration Branch, in the academic year 2005-2006. Supervisor	Contabilidade e Administração (Degree) Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2005 - 2006	A Procedimentalização da actividade administrativa em geral. Supervisor	Contabilidade e Administração (Degree) Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2004 - 2005	Gestão de Recursos Humanos na Administração Pública Portuguesa» Supervisor	Contabilidade e Administração (Degree) Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2004 - 2005	A Organização Administrativa Portuguesa Supervisor	Contabilidade e Administração (Degree) Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2004 - 2005	A Problemática da Segurança, Higiene e saúde no Trabalho no âmbito das Relações de Emprego na Administração Pública Supervisor	Contabilidade e Administração (Degree) Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2004 - 2005	A Organização Administrativa Portuguesa Supervisor	Contabilidade e Administração (Degree) Instituto Politécnico do Porto Instituto Superior de Contabilidade e

		Administração do Porto, Portugal
2004 - 2005	Relatório de Estágio no Centro de Saúde de Lousada Supervisor	Contabilidade e Administração (Degree) Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2003 - 2004	O Regime Jurídico da Constituição da Relação Jurídica de Emprego na Administração Pública Supervisor	Contabilidade e Administração (Degree) Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2003 - 2004	Administração Pública Local – Serviço ao Cidadão Supervisor	Contabilidade e Administração (Degree) Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2002 - 2003	Ordem dos Secretários Co-supervisor	Línguas e Secretariado Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal

Event participation

	Activity description Type of event	Event name Institution / Organization
2015/02/27 - Current	Participation in the Workshop on the New Code of Administrative Procedure, under the supervision of Dr Fernanda Paula Oliveira, which took place on 27 February 2015, with a total duration of seven hours, promoted by ALMEDINAmais. Workshop	New Code of Administrative Procedure Almedina S A, Portugal
2014/10/08 - Current	Participation in the conference New Basic Law on Land, Spatial Planning and Urbanism - doubts, uncertainties and implications, organised by the Porto School of Law of the Portuguese Catholic University, Centre for Studies and Research in Law, on October 8, 2014. Conference	New Basic Law on Land, Spatial Planning and Urbanism - doubts, uncertainties and implications Universidade Católica Portuguesa Faculdade de Direito Escola do Porto, Portugal
2008 - Current	Participation in the general meeting of the "Participation in the general meeting of the "Multilateral Learning Partnerships Action/2008 of the Leonardo da Vinci Sector Programme".	Action Multilateral Learning Partnerships/2008 of the Leonardo da Vinci Sectoral Programme

	Other	
2000 - Current	1st Meeting of Administrative Law Teachers from Portuguese Private Universities", Coordinators: Professor Adriano Moreira and Counsellor Guilherme da Fonseca, at the International University. Meeting	Universidade Portucalense Infante Dom Henrique Centro de Investigação em Gestão e Economia, Portugal
2024/10/24 - 2024/12/18	Participated in the Professional Training Course 'Power B.I.' from 24 October 2024 to 18 December 2024, promoted by Porto Executive Academy - PEA Other	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal Porto Executive Academy - , Portugal
2024/12/17 - 2024/12/17	Participation as a speaker at the Web Conference entitled 'Regime Jurídico dos Estabelecimentos de Alojamento Local', at the invitation of the Conselho Regional do Porto da Ordem dos Advogados, on 17 December 2024. Conference	Web Conference "O Regime Jurídico dos Estabelecimentos de Alojamento Local" Conselho Regional do Porto da Ordem dos Advogados, Portugal
2024/02/08 - 2024/02/09	Participation in the ADVANCED SEMINAR IN INTERCULTURAL STUDIES, held on 08 and 09 February 2024, at the Department of Languages and Cultures of the University of Aveiro Seminar	Universidade de Aveiro, Portugal
2023/09/13 - 2023/09/13	Participation, as a guest speaker, in the panel Towards a sustainable future: Decent Work and the European Year of Skills, as part of the Seminar Skills, Work and Gender: Challenges and Opportunities for a Sustainable Future, organised by the Institute for Employment and Vocational Training (IEFP) on 13 September 2023. Conference	Towards a sustainable future: Decent Work and the European Year of Skills Instituto do Emprego e Formação Profissional, Portugal Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2023/03/29 - 2023/03/29	Participation, as a guest speaker, in the panel The State Budget 2023 Impact on Public Entities and Taxation, as part of the PSE II, Public Accounting and Sectoral Accounting curricular units of the Accounting and Administration degree, on 29 March 2023. Seminar	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2015/03/23 - 2015/03/24	Attended the course "Jornadas CPA: New Legislative Solutions", held from 23 to 24 March 2015, totalling 14 hours.	CPA Days: New Legislative Solutions

	Other	
2014/04/22 - 2014/04/22	Conference on the Legal Framework for Tourist Resorts. Conference	North Conference Cycle 2014
2013/09/25 - 2013/09/27	XVII Congreso AECA Congress	XVII Congreso AECA Clínica Universidad de Navarra, Spain
2012/09/20 - 2012/09/21	XV Encuentro AECA Meeting	XV Encuentro AECA Instituto Politécnico do Cávado e do Ave, Portugal
2011/07/07 - 2011/07/08	IX Jornadas de Economía Laboral Other	IX Jornadas de Economía Laboral
2008/11/06 - 2008/11/07	Participation in the Seminar on "The Employment Contract in the Public Administration", held on 6th and 7th November under the responsibility of the American Institute for Communication Studies (IAEC). Seminar	The Labour Contract in the Public Administration Instituto Americano de Estudos da Comunicação, Portugal
2008/10/07 - 2008/10/07	Participation in the Seminar on "The Regime of the Employment Contract in Public Functions", held on 7th October 2008, under the responsibility of the Institute of Management and Public Administration (IGAP). Seminar	The Public Service Labour Contract Regime. Instituto de Gestão e Administração Pública, Portugal
2008 - 2008	Participation in the Grundtig/2008 Learning Partnership Beneficiaries Monitoring meeting of the "Grundtvig Sector Programme". Other	Sectorial Grundtvig Programme
1993 - 1993/05/21	"Administrative Modernisation: Strategies and Achievements", given by Isabel Corte-Real, on 21 May 1993, at the Instituto Superior Politécnico Portucalense - Penafiel Section. Conference	Universidade Portucalense Infante Dom Henrique, Portugal
1993/03/06 - 1993/03/08	"International Seminar:", organised by The European Law Students Association and held at the Engenheiro António de Almeida Foundation. Seminar	Direito Humanos: A promessa do Séc. XXI Universidade Portucalense Infante Dom Henrique Cooperativa de Ensino Superior CRL, Portugal

Jury of academic degree

	Theme Role	Candidate name (Type of degree) Institution / Organization
2024/12/04	Responsabilidade Social e Empreendedorismo Feminino no IFMT: A trajetória e impacto do Programa Teresa de Benguela (Thesis) Main arguer	Anelise Rondon de Campos (Master) Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2024/12/04	Gestão e Evasão Escolar: Impactos Financeiros no Instituto Federal de Mato Grosso (Thesis) Main arguer	Mychel Wheverardo Araújo Pessoa (Master) Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2024/12/04	O Papel da Digitalização na Inovação dos Serviços Públicos Brasileiros – O Caso do IFMT Supervisor	Ali Veggi Atala Junior (Master) Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2024/11/26	Connecting China to Europe through Luxemburg: How does a small country act as a financial bridge for china´s aspiration in Europe? (Thesis) Main arguer	João Miguel Martins Cunha (Master) Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2024/11/26	Chinese Immigration in Portugal: Cultural Integration, Festivals and the Economic role of the Golden Visas (Thesis) Main arguer	Maria Leonor Brás (Master) Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2024/11/21	“Environmental Policies and Sustainability in Public Education: Case Study of IFMT - Campus Cáceres” (Thesis) Main arguer	Natalino de Barros Borges (Master) Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2024/11/21	Governance Practices and Public Budget Management: a case study at IFMT (Thesis) Main arguer	Helena Honorato Snowareski (Master) Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2024/11/15	“Cultural and Commercial Bridges between Portugal and China: Historical Evolution and CCILC's Role in Bilateral Relations”. (Thesis) Main arguer	Mariana Pimenta (Master) Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2024/10/31	As Estratégias do Governo Digital no Brasil: O Caso das Compras e Contratações Públicas (Thesis) Main arguer	Rosenilde Garcia dos Santos Gregório (Master) Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal

2019	A Tributação dos Royalties (Thesis) Main arguer	Ana Catarina Silva de Carvalho (Master) Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2019	A Fiscalidade na Economia Digital (Thesis) Main arguer	Daniela Sá Oliveira e Silva (Master) Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2014	A Bolsa de Terras. O Regime da Lei n.º 62/2012, de 10 de Dezembro (Thesis) Main arguer	Isolina Mendes (Master) Instituto Politécnico do Cávado e do Ave, Portugal
2008/10/28	Normalização e Concorrência Fiscal da União europeia (Thesis) Main arguer	José Miguel Carvalho Augusto (Other) Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2005	As Primeiras Alterações ao Código do Trabalho (Thesis) Arguer	Ivone Rute Rodrigues de Sousa (Other) Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2005	Harmonização e Concorrência Fiscal na União Europeia (Thesis) Arguer	José Miguel Carvalho Augusto (Other) Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2003/12/30	Administração Pública: uma abordagem a alguma legislação e à carreira do secretariado (Thesis) Main arguer	Maria João Teixeira da Silva (Other) Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal

Ad Hoc journal article review

	Journal title (ISSN)	Publisher
2023 - Current	E-Revista de Estudos Interculturais (E-REI)	Instituto Superior de Contabilidade e Administração do Porto

Association member

	Society Organization	Role
2024 - Current	She is a researcher at the Centre for Languages, Literatures and Cultures at the University of Aveiro (CLLC).	Integrated Researcher
2017 - Current	Collaborating member and member of the respective Scientific Council of the Centre for Organisational and Social Studies of the Polytechnic of Porto (CEOS.PP).	Collaborating member

2010/11/29 - Current	He was an Associate Member of the Scientific Council of the Portucalense Legal Institute.	Associate Member
2007 - Current	Researcher at the Centre for Intercultural Studies (CEI) at ISCAP - Polytechnic of Porto. Currently at the Centre for Languages, Literatures and Cultures at the University of Aveiro (CLLC).	Member

Committee member

	Activity description Role	Institution / Organization
2025/04/28 - Current	Member of the General Council of the Polytechnic Institute of Porto, a position to which she was elected on 10 April 2025. Member	Instituto Politécnico do Porto, Portugal
2025/01/15 - Current	Member of the Technical-Scientific Council of the Higher Institute of Accounting and Administration of Porto (ISCAP), of the Polytechnic Institute of Porto, a position to which she was elected on 18 December 2024. Member	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2024/01 - Current	Representative of the Higher Institute of Accounting and Administration (ISCAP) at the Culture Centre of the Polytechnic Institute of Porto (P.Porto). Member	Instituto Politécnico do Porto, Portugal
2023 - Current	Member of the Communication Coordinating Council of the Polytechnic Institute of Porto (P.Porto), having been elected Secretary of the body. Member	Instituto Politécnico do Porto, Portugal
2023 - Current	Member of the Liquidation Commission of the Nortexecel Association, representing the Polytechnic Institute of Porto (P.Porto). Member	
2023 - Current	President of the Autonomous Section of the Evaluation Coordinating Council of the Polytechnic Institute of Porto, which works with the Higher Institute of Accounting and Administration of Porto (ISCAP). President / Vice-president	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal

2023 - Current	Member of the Scientific Committee of the E-Revista de Estudos Interculturais (E-REI) of ISCAP/P.Porto Member	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2019 - Current	Member of the Scientific Committee of an International Conference, with publication in the proceedings: XVII International Congress of Accounting and Auditing, held at ISCAP, 07/08 2019 Member	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2018 - Current	Effective member of the Joint Committee of the Instituto Superior de Contabilidade e Administração do Porto. Member	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2012 - Current	He is a member of the Tourism Study Committee set up in October 2012 by the Spanish Association of Accounting and Business Administration (AECA). Member	
2022/02/17 - 2025/01/15	Elected member of ISCAP's Technical-Scientific Council Other	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2023/11/23 - 2023/12/18	He chaired the selection board for the recruitment procedure for a senior technician to work at the Porto Executive Academy (PEA) of the Instituto Superior de Contabilidade e Administração do Porto (ISCAP). President / Vice-president	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2023/09/23 - 2023/09/23	She was a member of the Scientific Committee for the publication of the papers presented at the II International Congress LEGALTECH Challenges, which were evaluated by double-blind review, organised by ISCAP, the Ibero-American Institute of Legal Studies (IBEROJUR), 13 September 2023. Member	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal Instituto Iberoamericano de Estudos Jurídicos, Spain
2022/09/22 - 2022/09/23	President of the Organising Committee of the XX AECA INTERNATIONAL ENCUENTRE, Industry 5.0: Rethinking Paradigm, Innovation and shared and sustainable growth, ISCAP, Porto, 22 and 23 September 2022. President / Vice-president	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal

2020/07/09 - 2020/07/10	1st International Congress on the Challenges of Legaltech Director	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2011 - 2012	Elected member of the Pedagogical Council of the Instituto Superior de Contabilidade e Administração do Porto, having been appointed Secretary of the body. Other	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2011/05/25 - 2011/05/27	Moderator at the II INTERNATIONAL CONFERENCE ON INTERCULTURAL STUDIES, on the theme "Comparative Law between Cultures", ISCAP, Porto, 25-27 MAY 2011 Member	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2010 - 2011	Elected member of the Pedagogical Council of the Instituto Superior de Contabilidade e Administração do Porto, having been appointed Secretary of the body. Other	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2009 - 2010	Elected member of the Pedagogical Council of the Instituto Superior de Contabilidade e Administração do Porto, having been appointed Secretary of the body. Other	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2008 - 2009	Elected member of the Pedagogical Council of the Instituto Superior de Contabilidade e Administração do Porto, having been appointed Secretary of the body. Other	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2008 - 2009	Elected member of the Assembly of Representatives of the Instituto Superior de Contabilidade e Administração do Porto, sitting on the respective Board as Secretary. Other	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2008 - 2009	He was part of the Statutory Commission for the drafting of ISCAP's Statutes. Member	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal

2004 - 2008	He was a member of the Equivalence Commission of the Instituto Superior de Contabilidade e Administração do Porto, for the Scientific Area of Law. Member	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2004 - 2005	Member of the Editorial Board of the Revista de Ciências Empresariais e Jurídicas (RCEJ) of the Instituto Superior de Contabilidade e Administração do Porto. Member	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal

Conference scientific committee

	Conference title	Conference host
2026/05/14 - 2026/05/15		Instituto Superior de Contabilidade e Administração do Porto
2024/07/11 - 2024/07/12	3.º Congresso da Rede Nacional de Estudos Culturais	Instituto superior de Contabilidade e Administração do Porto
2023/09/13 - 2023/09/13		Instituto Superior de Contabilidade e Administração do Porto
2020/07/09 - 2020/07/10	I Congresso Internacional "Desafios do Legaltech" - IBEROJUR	Instituto Superior de Contabilidade e Administração do Porto
2019/11/07 - 2019/11/08	XII Congresso Internacional de Contabilidade e Auditoria - CICA	Instituto Superior de Contabilidade e Administração do Porto

Consulting

	Activity description	Institution / Organization
2015 - Current	Preparation of an opinion, requested by the Felgueiras City Council, on the question of whether candidates for a middle management position who do not hold one of the degrees required in the respective notice of competition should be excluded from the tendering procedure.	Câmara Municipal de Felgueiras, Portugal
2023 - 2023	Coordinator of the Committee to draw up the Regulations on the Duration and Organisation of Working Time and the Provision of Telework at the Polytechnic Institute of Porto (P.Porto).	

Course / Discipline taught

	Academic session	Degree Subject (Type)	Institution / Organization
2025/06/03 - 2025/06/04	She organised and was a trainer at the Polytechnic of Porto's internal training course 'Legal and Ethical Challenges in the Digitalisation of Public Administration'.	(Others)	Instituto Politécnico do Porto, Portugal
2024/02 - 2025/06	Administrative Law	Gestão das Organizações (Integrated Master's Degree)	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2025/05/27 - 2025/05/28	Organised and was a trainer for the Polytechnic of Porto's internal training course 'Preparation and Drafting of Regulations and Orders'.	(Others)	Instituto Politécnico do Porto, Portugal
2023/02 - 2024/06	Administrative Law	Gestão das Organizações (Integrated Master's Degree)	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2024 - 2024	Administrative Law	Gestão das Organizações (Integrated Master's Degree)	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2022/02 - 2023/06	Administrative Law	Gestão das Organizações (Integrated Master's Degree)	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2021/02 - 2022/06	Administrative Law	Gestão das Organizações (Integrated Master's Degree)	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2020/02 - 2021/06	Administrative Law	Gestão das Organizações (Integrated Master's Degree)	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal

2020/06/01 - 2020/06/19	He was responsible for the in-house training course at the Polytechnic of Porto entitled "The Code of Administrative Procedure applied to Public Higher Education Institutions: The Fundamental Legal Principles of Public Administration Activity".	(Others)	Instituto Politécnico do Porto, Portugal
2019/02 - 2020/06	Administrative Law	Gestão das Organizações (Master's Degree)	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2019 - 2020	Responsible for the Health and Labour Law Curricular Unit of the Master's Degree in Organisational Management - Health, Business and Public Management Branch.	Organisational Management (Master's Degree)	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2010/12/14 - 2010/12/18	¿Trainer on the "Management and Administration of Condominiums" course, having taught the "Legal Management of Condominiums" module.		Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2010/07/14 - 2010/10/30	She was a trainer on the 1st and 2nd editions of the "Preparation for the Tax Inspector Competition" course, having taught the nine-hour "Administrative Procedure" module.	Preparation course for the Tax Inspector competition (1st and 2nd edition) (Others)	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
1994 - 2000/03	Until March 2000, he taught Fundamental Notions of Law, Administrative Law, Civil Service Law and Local Public Administration Law at the Portucalense Polytechnic Institute, as part of the Municipal Administration course.	(Licenciate Degree)	Instituto Politécnico Portucalense , Portugal
2019 - Current	Responsible for the Administrative Law Curricular Unit of the Master's Degree Course in Organisational Management - Public Management Branch.	Organisational Management (Master's Degree)	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2009 - Current	She was a trainer at ISCAP client INVENT - Associação para a competitividade e para	(Others)	Câmara Municipal de Castelo de Paiva, Portugal

	a Inovação na Gestão (Association for Competitiveness and Innovation in Management), teaching the module "Regime Geral das Taxas das Autarquias Locais" (General Regime of Local Authority Fees), 18 hours of training, Level III.		
2009 - Current	She was a trainer at ISCAP client INVENT - Association for Competitiveness and Innovation in Management, teaching the 18-hour Level III module "New Legal Framework for Urbanisation and Building".	(Others)	Câmara Municipal de Castelo de Paiva, Portugal
2009 - Current	She was a trainer at ISCAP client INVENT - Associação para a competitividade e para a Inovação na Gestão (Association for Competitiveness and Innovation in Management), teaching the 18-hour Level III module "Alteration to the Legal Framework for Territorial Management Instruments".	(Others)	Câmara Municipal de Castelo de Paiva, Portugal
2009 - Current	She was a trainer at ISCAP client INVENT - Associação para a competitividade e para a Inovação na Gestão, teaching the 25-hour Level IV module "Holiday, Absence and Leave Arrangements".	(Others)	
2009 - Current	She was a trainer at ISCAP's client, INVENT - Association for Competitiveness and Innovation in Management, teaching the 25-hour Level III module "New Career Regime in Public Administration".	(Others)	Câmara Municipal de Castelo de Paiva, Portugal
2009 - Current	She was a trainer at ISCAP's client, INVENT - Association for Competitiveness and Innovation in Management, teaching the 25-hour Level III module "General Regime for Recruitment and Selection of Personnel in Local Administration".	(Others)	
2009 - Current	She was a trainer at ISCAP client INVENT - Association for Competitiveness and	(Others)	

	Innovation in Management, teaching the 18-hour Level III module "Administrative Procedure - CPA".		
2009 - Current	She was a trainer at ISCAP client INVENT - Associação para a competitividade e para a Inovação na Gestão (Association for Competitiveness and Innovation in Management), teaching the 18-hour Level III module "Competence Framework and Legal Framework for the Functioning of Municipal and Parish Bodies".	(Others)	Câmara Municipal de Castelo de Paiva, Portugal
2009 - Current	She was a trainer at ISCAP client INVENT - Association for Competitiveness and Innovation in Management, teaching the 16-hour Level IV module "Citizens' Rights".	(Others)	Câmara Municipal de Castelo de Paiva, Portugal

Evaluation committee

	Activity description Role	Institution / Organization	Funding entity
2025 - Current	Reviewer of the manuscript, "ARTIFICIAL INTELLIGENCE AND FUNDAMENTAL RIGHTS: A LEGAL PERSPECTIVE FOR JUSTICE AND EQUITY," which has been submitted to Books of Proceedings - CEOS.PP Publishing Evaluator	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal	Instituto Politécnico do Porto Centro de Estudos Organizacionais e Sociais, Portugal
2026/03 - 2026/03	Reviewer of the manuscript “La Influencia Del Derecho Romano en el Derecho Civil Chino The Influence of Roman Law on Chinese Civil Law A Influência do Direito Romano no Direito Civil Chinês” which has been submitted to E-Revista de Estudos Interculturais / E-Journal of Intercultural Studies N.º 14 – 2026. Evaluator	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal	Universidade de Aveiro Centro de Línguas Literaturas e Culturas, Portugal
2012 - 2012	She was a member of the Self-Evaluation Sub-Committee for the Master's Degree in	Instituto Politécnico do Porto Instituto Superior de	

	Entrepreneurship and Internationalisation, as a representative of the Pedagogical Council. Member	Contabilidade e Administração do Porto, Portugal
2002 - 2003	She was a member of the Self-Assessment Sub-Committee for the Accounting and Administration Financial Management Course, taking part in drawing up the respective report. Other	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2001 - 2002	She was a member of the Self-Evaluation Sub-Committee of the Accounting and Administration Course, participating in the preparation of the respective Report. Other	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal

Legal proceeding

	Activity description	Case
2024/07/22 - 2024/10/15	She was appointed, by Order of the President of the Escola Superior de Enfermagem do Porto (Presidential Order no. 2024/59, of 22 July 2024, authorised by the President of the Instituto Politécnico do Porto by letter of 22 July 2024), as the instructor of the disciplinary procedure instituted by the Escola Superior de Enfermagem do Porto against an employee.	Disciplinary procedure
2012 - 2019	Instructors of various disciplinary proceedings.	

Other jury / evaluation

	Activity description	Institution / Organization
2024/12/11 - Current	Chaired the Jury for the public examinations for the award of the title of specialist, in the area of Accounting and Taxation, requested by the candidate Maria do Céu Fernandes Ribeiro	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2024/06/20 - Current	He chaired the selection board for the position of 3rd Degree Intermediate Manager (Education, Social Action and Health Centre) at Castelo de Paiva City	Câmara Municipal de Castelo de Paiva, Portugal

	Council.	
2024/01/19 - Current	He chaired the jury for the public examinations for the award of the title of specialist, in the area of Accounting, requested by the candidate Edgar Alberto Marques Torrão.	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2024 - Current	He chaired the selection board for the tendering procedure for mobility in the category of Senior Technician or under the inter-career mobility regime, with a view to filling an unfilled post on the staff map of the Instituto Superior de Contabilidade e Administração do Porto (ISCAP), to work in the People Management Division (DGP).	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2023/12/04 - Current	Chaired the Jury for the public examinations for the award of the title of specialist, in the area of Accounting and Taxation, requested by the candidate Fábio Emanuel Guimarães da Silva.	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2023/11/10 - Current	Chaired the Jury for the public examinations for the award of the title of specialist, in the area of Marketing, requested by the candidate Ângelo Telmo Monteiro Gomes.	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2023/05/18 - Current	Chaired the jury for applications for an internal internship for P.Porto graduates, to be held at the Communication and Public Relations Office (GCRP) of the Higher Institute of Accounting and Administration of Porto (ISCAP) of the Polytechnic Institute of Porto (P.Porto).	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2023 - Current	Chaired the selection board for the recruitment procedure to fill the post of 3rd Grade Middle Manager: Principal Coordinator of the People Management Division (DGP) of the Instituto Superior de Contabilidade e Administração do Porto (ISCAP).	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2023 - Current	Chaired the selection board for the recruitment procedure to fill the post of 3rd Grade Middle Manager: Principal Coordinator of the Communication and Public Relations Office (GCRP) and of the Auxiliary Service (SAU) of the Higher Institute of Accounting and Administration of Porto (ISCAP).	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2023 - Current	Member of the selection board for the recruitment of a 4th grade middle	Instituto Politécnico do Porto Instituto Superior de Contabilidade e

	management position: Coordinator of the Academic Division (DA) of the Instituto Superior de Contabilidade e Administração do Porto (ISCAP).	Administração do Porto, Portugal
2020 - Current	Chaired the selection board for the recruitment procedure to fill the post of Senior Technician to work in the Academic Division (DA) of the Instituto Superior de Contabilidade e Administração do Porto (ISCAP).	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2020 - Current	Chaired the selection board for the recruitment procedure for a post of Senior Technician to work in the Internships and Employability Office (GEE) of the Higher Institute of Accounting and Administration of Porto (ISCAP).	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2020 - Current	Chaired the selection board for the recruitment of a Technical Assistant to work in the People Management Division (DGP) of the Instituto Superior de Contabilidade e Administração do Porto (ISCAP).	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2020 - Current	Chaired the selection board for the recruitment procedure to fill the post of 4th Grade Middle Manager: Coordinator of the People Management Division (DGP) of the Instituto Superior de Contabilidade e Administração do Porto (ISCAP).	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2019 - Current	Member of the tendering procedure for extraordinary regularisation to fill a post in the career and category of senior technician, to work in ISCAP's Communication and Public Relations Office (GCRP), restricted to candidates covered by the Programme for the Regularisation of Precarious Public Administration Contracts (PREVPAP)	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2018 - Current	Chaired the selection board for the recruitment of a Technical Assistant to work in the Academic Division (DA) of the Instituto Superior de Contabilidade e Administração do Porto (ISCAP).	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2018 - Current	Member of the selection board for the recruitment procedure to fill a post of Senior Technician to work in the category of Senior Human Resources Technician, in the Personnel section, of the Higher Institute of Accounting and Administration of Porto (ISCAP)	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal

2011 - Current	Member of the jury for the public examinations for the award of the title of specialist, at ISPGAYA, requested by Susana Maria de Oliveira Lamas, with a degree in Law.	Instituto Superior Politécnico Gaya, Portugal
2024/10/11 - 2024/10/30	He chaired the selection board for the recruitment of an operational assistant to work in the Auxiliary Service (SAL), under a fixed-term public employment contract, at the Instituto Superior de Contabilidade e Administração do Porto (ISCAP).	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2024/10/15 - 2024/10/22	He chaired the selection board for the recruitment procedure, with mobility in the category or between careers, for the hiring of a Senior Technician, to work at the Documentation and Information Center (CDI) of the Higher Institute of Accounting and Administration of Porto (ISCAP).	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2024/10/04 - 2024/10/04	He chaired the jury for the recruitment procedure for an Internship Grant to work in the International Relations Office (GRI) of the Higher Institute of Accounting and Administration of Porto (ISCAP).	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2024/07/11 - 2024/07/31	He chaired the jury for the recruitment procedure for an Internship Grant to work in the Communication and Public Relations Office (GCRP) of the Higher Institute of Accounting and Administration of Porto (ISCAP).	
2024/06/26 - 2024/07/31	He chaired the jury for the recruitment procedure for an Internship Grant to work at the Documentation and Information Center (CDI) of the Higher Institute of Accounting and Administration of Porto (ISCAP).	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2024/06/27 - 2024/06/27	Chaired the selection board for the position of Head of Municipal Division (Education, Social Innovation and Welfare Division), Castelo de Paiva City Council.	
2024/05/28 - 2024/05/28	Chaired the selection board for the position of Head of Municipal Division (Administrative and Legal Division), Castelo de Paiva City Council.	Câmara Municipal de Castelo de Paiva, Portugal
2024/01/09 - 2024/01/17	He chaired the selection board for the recruitment procedure to fill the post of Senior Technician to work in the People	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal

	Management Division (DGP) of the Higher Institute of Accounting and Administration of Porto (ISCAP).	
2023/10/23 - 2023/12/20	Member of the selection board for the recruitment of a 4th grade middle manager (Coordinator) to work in the Academic Division (DA) of the Instituto Superior de Contabilidade e Administração do Porto (ISCAP).	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2023/10/24 - 2023/12/19	He chaired the selection board for the recruitment procedure to fill the post of 3rd Degree Middle Manager: Principal Coordinator of the People Management Division (DGP) of the Instituto Superior de Contabilidade e Administração do Porto (ISCAP).	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2023/10/24 - 2023/12/19	He chaired the selection board for the recruitment procedure to fill the post of 3rd Degree Middle Manager: Principal Coordinator of the Communication and Public Relations Office (GCRP) and Auxiliary Service (SAU) of the Higher Institute of Accounting and Administration of Porto (ISCAP).	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2023 - 2023	Chaired the jury for applications for an internal internship for P.Porto graduates, to be held at the Communication and Public Relations Office (GCRP) of the Higher Institute of Accounting and Administration of Porto (ISCAP) of the Polytechnic Institute of Porto (P.Porto).	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2022 - 2022	Chaired the jury for applications for an internal internship for P.Porto graduates, to be held at the PEA - Porto Executive Academy of the Instituto Superior de Contabilidade e Administração do Porto (ISCAP) of the Instituto Politécnico do Porto (P.Porto).	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2022 - 2022	Chaired the selection board for the recruitment of a Technical Assistant to work at the Documentation and Information Centre (CDI) of the Instituto Superior de Contabilidade e Administração do Porto (ISCAP).	
2019 - 2019	Member of the jury for the public examinations for the award of the title of specialist, at ISCAP, requested by the law graduate José Miguel Pereira Pedrosa	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2018 - 2018	She was a member of the jury, as	Câmara Municipal de Castelo de Paiva,

	chairperson, of the tendering procedure for the recruitment of a Head of Municipal Division (DGFPD) to fill posts on the Castelo de Paiva Municipality staff map.	Portugal
2017 - 2017	Member of the jury of the public examinations for the award of the title of specialist, at ISCAC, requested by Neuza Fernandina Sobrinho de Magalhães, graduate in Law.	Instituto Politécnico de Coimbra Instituto Superior de Contabilidade e Administração de Coimbra, Portugal
2014 - 2014	He was a member of the jury, as Chairman, of the tendering procedure for the recruitment of a Department Director (Technical Department) to fill posts on the Castelo de Paiva Municipality staff map.	Câmara Municipal de Castelo de Paiva, Portugal
2011 - 2011	was a member of the jury, as an effective member, of the tendering procedures for the recruitment of Head of Municipal Works and Environment Division and Head of Municipal Division (General Administration Division) to fill posts on the Castelo de Paiva Municipality staff map.	Câmara Municipal de Castelo de Paiva, Portugal
2011 - 2011	Member of the jury for the public examinations for the award of the title of specialist, at ISPGAYA, requested by Sancha de carvalho Campanella, a law graduate.	Instituto Superior Politécnico Gaya, Portugal
2010 - 2010	She was a member of the jury, as the first effective member, of the competitions for the recruitment of a Senior Academic Services Technician, a Senior Human Resources Technician and a Technical Secretarial Assistant to fill posts on the staff map of the Instituto Superior de Contabilidade e Administração do Porto.	Instituto Politécnico do Porto Instituto Superior de Contabilidade e Administração do Porto, Portugal
2009 - 2009	She was a member of the jury, as an effective member, of the tendering procedure for the recruitment of a Head of Municipal Division to fill a post on the staff map of the Municipality of Castelo de Paiva.	Câmara Municipal de Castelo de Paiva, Portugal

Distinctions

Award

1993	Eng.º António de Almeida Prize for graduating with the highest mark of 16 (sixteen) in the 1992/1993 academic year in Law from the Universidade Portucalense Infante D. Henrique. Universidade Portucalense Infante Dom Henrique, Portugal